



Private Military Companies (PMCs) and the Privatization of War

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The increasing reliance on Private Military Companies (PMCs) in modern conflicts represents a profound transformation in the landscape of international warfare. This article investigates the expanding role of PMCs—such as Academi (formerly Blackwater), Wagner Group, and DynCorp—in contemporary military operations, analyzing their impact on state sovereignty, legal accountability, and ethical conduct in war. Drawing on quantitative data from conflict zones in Iraq, Afghanistan, Syria, and various African nations, the study highlights significant trends, including the growth of PMC contracts, the rise in combat roles undertaken by contractors, and associated civilian casualty rates. The research employs a mixed-method approach, combining literature review and statistical analysis to assess how PMCs function in legal grey zones and to evaluate their effectiveness and accountability compared to traditional military forces. The findings reveal a troubling disconnect between the scale of PMC operations and the strength of legal and institutional oversight mechanisms. Despite numerous calls for reform, international regulations remain fragmented and largely unenforceable, creating an environment of impunity. The study also compares these results with existing literature, confirming that many concerns raised by earlier scholars—such as blurred combatant status, lack of transparency, and privatization of state functions—remain valid today. The article concludes with a series of policy recommendations aimed at enhancing transparency, legal accountability, and ethical governance of PMCs. These include the creation of binding international frameworks, the restriction of PMCs to non-combat roles, and greater oversight by national governments and civil society. As warfare becomes increasingly privatized, addressing the challenges posed by PMCs is critical to maintaining the integrity of international humanitarian law and safeguarding civilian populations in conflict zones.

Keywords: Private Military Companies (PMCs), Modern Warfare, State Sovereignty, Legal Accountability, Ethical Conduct

Introduction:

In the post-Cold War era, the conduct of warfare has experienced significant transformations, with one of the most striking developments being the increasing involvement of Private Military Companies (PMCs) in military operations across the globe. These private, for-profit organizations, such as the notorious Wagner Group, Blackwater (now Academi), and other similar entities, have increasingly assumed a central role in both conventional and unconventional warfare. PMCs offer a range of services, from providing security to high-profile personnel and safeguarding critical infrastructure to executing direct combat operations and intelligence gathering in conflict zones. This growing reliance on PMCs in contemporary warfare is part of a broader trend towards the privatization of war, where private companies take on roles traditionally reserved for state military forces.

The rise of PMCs highlights an important shift in the nature of conflict and military engagement, reflecting a broader trend in global geopolitics in which non-state actors, particularly private companies, play an increasing role in the military and security sectors. Governments, particularly those involved in protracted or asymmetric conflicts, are increasingly turning to PMCs to supplement their military efforts, reduce the political and financial costs associated with state-led military operations, and gain more flexibility in managing operations in conflict zones [1]. The private military sector has expanded considerably since the 1990s, with numerous companies entering the market to provide services in countries involved in armed conflicts, such as Iraq, Afghanistan, and Ukraine. The employment of PMCs has become so widespread that many states now rely on these contractors for critical roles that range from logistics and training to intelligence operations and direct combat support.

PMCs are often viewed as a solution for states seeking to reduce the public and political costs of military interventions. In addition to providing a more flexible and cost-effective alternative to conventional military forces, PMCs offer governments a degree of deniability in conflict zones. By outsourcing military functions to private contractors, governments can avoid some of the domestic scrutiny and international accountability that would accompany a direct military intervention. PMCs are often deployed in situations where state forces are either politically or strategically unwilling to act. Moreover, the privatization of military functions allows for the rapid deployment of forces with specialized skills, providing governments and organizations with capabilities that may not exist within their own military ranks [2]. However, the use of PMCs is not without its risks, as their involvement raises a host of legal, ethical, and accountability concerns that remain unresolved.

One of the most pressing issues surrounding PMCs is the question of accountability. The lack of clear legal frameworks for regulating the actions of private military contractors has led to a situation in which these companies often operate in a legal gray area. While international law, including the Geneva Conventions, sets out rules for the conduct of state militaries in wartime, PMCs frequently fall outside the scope of these regulations. As a result, their operations are not always subject to the same legal scrutiny as those of national armed forces, and there is often limited recourse for victims of PMC actions who seek justice. The absence of clear international standards for the operation of PMCs in conflict zones has led to situations in which private contractors engage in actions that may violate international law without facing the same legal consequences that state actors would face in similar circumstances [3]. This lack of accountability has been especially evident in high-profile cases, such as Blackwater's involvement in the 2004 Nisour Square massacre in Baghdad, where private contractors killed 17 Iraqi civilians. Despite the public outcry and international condemnation, the contractors involved were able to evade meaningful legal repercussions for their actions, illustrating the challenges of holding PMCs accountable under current international law.

The legal ambiguity surrounding PMCs raises significant ethical concerns, particularly regarding the potential for these private actors to act with impunity in conflict zones. Critics argue that the privatization of war introduces a profit motive into military operations, with companies motivated by financial gain rather than a commitment to the protection of human rights, peace, or stability. This focus on profit can lead to situations where PMCs prioritize their financial interests over the well-being of civilians, potentially exacerbating violence and human suffering in already volatile regions [4]. Moreover, the lack of transparency and oversight in PMC operations means that their actions are often shrouded in secrecy, making it difficult for the public or international bodies to assess their conduct and hold them accountable for any violations of international law. This lack of oversight, combined with the

growing dependence on PMCs in conflict zones, raises important questions about the ethical implications of allowing private companies to play a central role in the conduct of warfare.

Furthermore, the increasing involvement of PMCs in international conflicts brings up concerns regarding the long-term implications of privatizing war. As these companies continue to expand their reach and influence, they may increasingly shape the future of warfare in ways that prioritize corporate interests over national or global security. The privatization of military operations may lead to the creation of a "military-industrial complex" in which powerful private corporations have the ability to shape the course of global conflicts for their own profit. This shift could undermine the role of traditional state militaries and international institutions in conflict resolution, leading to a world in which the conduct of war is increasingly governed by market forces rather than principles of justice, diplomacy, and international cooperation.

In this article, we will explore the rise of PMCs in contemporary warfare, examining their increasing role in international conflicts and the growing reliance on private contractors to perform military functions. By analyzing key case studies, such as the operations of the Wagner Group in Ukraine and Syria and Blackwater's controversial actions in Iraq, we will explore the legal and ethical implications of privatizing military operations. We will also examine the challenges of regulating PMCs under international law, focusing on the accountability issues that arise when private contractors operate in conflict zones. Finally, the article will consider the broader implications of privatized military forces for global security and governance, and discuss potential pathways toward addressing the challenges posed by the rise of PMCs in modern warfare.

Literature Review:

The increasing reliance on Private Military Companies (PMCs) has been the subject of extensive academic and policy-oriented research. Scholars have examined various aspects of PMCs, including their role in modern warfare, legal and ethical implications, their impact on international security, and the challenges of regulating their operations. This literature review aims to synthesize key studies and theoretical frameworks in order to provide a comprehensive understanding of the rise of PMCs, their operational dynamics, and the broader implications for the privatization of war.

The Rise of Private Military Companies:

The emergence of PMCs can be traced to the post-Cold War period, which saw a significant shift in the way military operations were conducted. [5] posits that the end of the Cold War and the subsequent reduction of state military forces in many Western countries created an opening for private contractors to fill the vacuum in military service provision. As military interventions became more frequent in the 1990s, particularly in regions such as the Balkans and Africa, states began outsourcing security functions to private firms in order to reduce costs and avoid political fallout associated with large-scale military deployments [4]. PMCs offered flexibility, cost-efficiency, and operational versatility, making them attractive to governments, corporations, and international organizations engaged in conflict zones.

[6] highlights that PMCs initially gained prominence for providing logistical support, training, and security, but their roles rapidly expanded to include direct combat services. The use of PMCs became particularly widespread during the Iraq and Afghanistan conflicts, where firms like Blackwater (Academi) and DynCorp played key roles in security operations, protection of key infrastructure, and even engagement in combat operations. Singer argues that this trend reflects a larger shift towards privatization in various sectors, not just in military services but in everything from healthcare to education. The rise of PMCs, according to Singer, is emblematic of the broader tendency for states to outsource their military capabilities as part of the neoliberal agenda of privatization and deregulation.

Legal Frameworks and Accountability Issues:

A central concern in the literature on PMCs is the lack of legal accountability for their actions in conflict zones. [7] underscores that PMCs often operate in legal gray areas, where international humanitarian law and domestic legal frameworks are either insufficient or not applied to private contractors. While state militaries are subject to international law, including the Geneva Conventions and the rules of war, PMCs have been able to operate with relative impunity due to the absence of clear legal regulations that govern their conduct. This lack of legal clarity has been a source of controversy, particularly in relation to violations of international human rights standards and war crimes committed by private contractors.

One of the most notorious cases highlighting the accountability issue is the 2004 Nisour Square massacre, in which Blackwater contractors killed 17 Iraqi civilians in Baghdad. Despite the widespread condemnation of the incident, the contractors involved faced minimal legal consequences, largely because they were private actors, operating outside the jurisdiction of Iraqi law and under the protection of U.S. government contracts [8]. Scholars such as [4] and [7] argue that this case underscores the urgent need for a more robust legal framework to address the actions of PMCs and ensure that they are held accountable for violations of international law.

Several researchers have proposed frameworks for regulating PMCs. [1] advocates for the development of international treaties that would establish clear rules for PMC operations in conflict zones. These treaties would ideally hold private contractors to the same standards as national military forces under the Geneva Conventions, ensuring that PMCs are held accountable for any violations of international law. Similarly, the International Code of Conduct for Private Security Providers (ICoC) was introduced in 2010 to regulate the activities of private security contractors. However, scholars have pointed out that voluntary codes of conduct, like the ICoC, often lack enforcement mechanisms and are insufficient in providing the legal accountability needed to address the broader issue of PMC operations [7].

Ethical and Political Implications:

The ethical and political implications of privatizing war are another critical area of scholarly debate. Many researchers have raised concerns about the profit-driven nature of PMCs and the potential for this to compromise human rights, peace-building efforts, and the overall ethics of warfare. According to [1], the involvement of private contractors in military operations raises fundamental questions about the role of profit in matters of life and death. Critics argue that the pursuit of financial gain may lead PMCs to prioritize their bottom line over considerations of human welfare or ethical conduct. This concern is particularly pressing when PMCs operate in conflict zones where civilian populations are already vulnerable.

The privatization of military functions also raises concerns about the erosion of state sovereignty and the weakening of traditional state power in the conduct of war. [7] contends that as states increasingly turn to private contractors to fulfill military functions, they risk undermining their own authority over military operations and eroding the principles of democratic governance. In this view, the privatization of war is seen as a form of "outsourcing sovereignty," where the state relinquishes control over key aspects of warfare to private entities that may not be accountable to the same democratic checks and balances as traditional state militaries.

Ethical concerns are compounded by the lack of transparency in the operations of PMCs. [9] notes that many PMC operations are shrouded in secrecy, with limited public oversight of their activities. This opacity can lead to abuses, such as the excessive use of force, civilian casualties, and violations of local laws. The lack of transparency also complicates efforts to hold these companies accountable for their actions. This is particularly problematic in the context of post-conflict reconstruction and peace-building, where PMCs can undermine efforts to stabilize fragile states by engaging in practices that foster further instability and resentment among local populations.

Implications for Global Security and the Future of Warfare:

The literature on PMCs also examines their broader implications for global security and the future of warfare. As PMCs continue to expand their operations, they may play an increasingly dominant role in shaping the conduct of international conflict. Some scholars, such as [2], suggest that the rise of PMCs could lead to the creation of a "military-industrial complex" in which private corporations exert significant influence over global military policy. In this scenario, powerful private military firms could have the ability to shape the outcomes of wars, not based on the strategic interests of states, but based on corporate profitability.

Additionally, the growing reliance on PMCs could contribute to the militarization of global politics, where conflicts are increasingly outsourced to private entities rather than managed through diplomacy or state-to-state military cooperation. This raises concerns about the long-term consequences of privatizing warfare, particularly as the nature of global conflict shifts from state-based warfare to conflicts involving non-state actors, transnational organizations, and asymmetrical warfare. PMCs may be particularly well-suited for these types of conflicts, but their increasing influence on global security dynamics could lead to a world in which war is no longer governed by principles of international law, human rights, or global cooperation.

Methodology:

This research explores the increasing role of Private Military Companies (PMCs) in modern warfare, with a particular focus on their operational dynamics, legal ambiguities, and implications for accountability. Given the complexity and multidisciplinary nature of this topic, the methodology for this study employs a qualitative research design that combines case studies, document analysis, and expert interviews. The approach is designed to provide a comprehensive understanding of the challenges and implications of PMCs in international conflicts.

Case Study Approach:

A case study methodology was used to examine specific instances of PMC involvement in military conflicts. The cases selected were drawn from prominent examples of PMC operations, such as the roles of Blackwater (Academi) in Iraq, Wagner Group's involvement in Ukraine, and other notable operations in conflict zones such as Afghanistan, Libya, and Africa. These case studies serve as representative examples of the diverse roles PMCs play in modern warfare, ranging from providing security services to engaging in direct combat.

The case study approach allows for a deep examination of the operational practices of PMCs and their impact on both military strategy and the local socio-political environment. Each case was analyzed through the lens of key themes such as legality, accountability, ethical considerations, and the broader implications for international security. This methodology provides insights into how PMCs operate in different conflict settings and the unique challenges each context presents.

Document and Content Analysis:

Document analysis was employed to examine official reports, government publications, and legal documents related to PMCs, as well as scholarly articles and media reports on PMC activities. This analysis provides both primary and secondary data regarding the regulation, contractual obligations, and legal challenges surrounding PMC operations.

Key documents analyzed include:

Government and Military Reports: These include reports from U.S. Congress, the United Nations, and military documents regarding PMC contracts, military engagements, and legal disputes involving private contractors.

Legal Frameworks and Codes of Conduct: Documents such as the International Code of Conduct for Private Security Providers (ICoC) and various legal texts on international

humanitarian law were analyzed to assess the regulatory landscape surrounding PMC operations.

Media Reports and Investigative Journalism: News reports, investigative journalism pieces, and whistleblower accounts of PMC activities were used to gain insights into the practical realities and ethical concerns associated with their operations.

Content analysis focused on identifying recurring themes in discussions about the accountability of PMCs, the nature of their engagements in conflict zones, and the legal and ethical implications of privatizing military services.

Expert Interviews:

Expert interviews were conducted with scholars, practitioners, and policymakers who have experience with or expertise in PMCs, military law, and international security. The interviews aimed to gather qualitative insights from individuals with direct knowledge of PMC operations and their impact on international conflict and security.

Interviewees included:

Academics and Researchers: Scholars who have published extensively on the role of PMCs in modern warfare, military privatization, and international law.

Military and Defense Experts: Professionals with direct experience in military operations and contracting, including individuals who have worked with or researched PMC involvement in conflict zones.

Legal Experts: Lawyers and policymakers specializing in international humanitarian law, military law, and the regulation of private contractors.

The semi-structured interview format allowed for in-depth discussions and flexibility in exploring topics related to the ethical, legal, and operational challenges of PMCs. The data from these interviews provided nuanced perspectives on how PMCs operate in conflict zones, the challenges of regulating their actions, and the implications of privatizing military services.

Data Analysis:

Data gathered from case studies, documents, and interviews were analyzed using thematic analysis. This approach involved identifying and coding recurring themes and patterns in the data. Thematic analysis was particularly useful for identifying key issues related to accountability, legal frameworks, ethical dilemmas, and the broader consequences of privatizing military functions.

The analysis focused on four main themes:

Legal Accountability: The ability of states and international bodies to regulate and hold PMCs accountable for their actions in conflict zones.

Ethical Implications: The ethical concerns surrounding profit-driven motives in warfare and the potential for human rights violations.

Operational Practices: The roles that PMCs play in conflict zones, from logistics and security to direct combat involvement.

Political and Security Implications: The broader impact of PMC operations on global security, state sovereignty, and the international order.

Each theme was examined in relation to the case studies, document analysis, and expert opinions, providing a comprehensive understanding of the role of PMCs in contemporary warfare.

Comparative Analysis:

To further enrich the study, a comparative analysis was conducted between different PMCs operating in diverse conflict settings. This comparison highlighted the variations in the scope of operations, the levels of accountability, and the legal and ethical challenges faced by different private military firms. For instance, comparing the operations of Blackwater in Iraq with those of Wagner Group in Ukraine allowed for an examination of how PMCs adapt their

operations based on the nature of the conflict and the specific contractual arrangements with states and other entities.

The comparative analysis also explored the differences in the regulation and oversight of PMCs, particularly in relation to international law and human rights standards. This comparison provided a broader perspective on the global trend of privatizing military functions and the challenges of establishing effective regulatory frameworks.

Limitations:

While the research methodology provides a robust framework for analyzing the role of PMCs, several limitations must be acknowledged:

Access to Primary Data: Due to the secretive nature of many PMC operations, obtaining firsthand accounts and documents from contractors and military personnel was challenging. This limitation was mitigated by using secondary sources such as investigative reports and interviews with experts in the field.

Geographical Scope: The study focused on a select number of case studies and regions, which may not fully represent the diversity of PMC operations worldwide. Future research could expand the geographical scope to include additional conflict zones where PMCs are active.

Subjectivity of Expert Interviews: The perspectives of interviewees may be influenced by their personal experiences or biases, which could shape their views on the role of PMCs. However, efforts were made to gather a diverse range of opinions to ensure a balanced understanding of the topic.

Results:

Quantitative data offers compelling insights into the expansive role played by Private Military Companies (PMCs) in modern warfare, particularly in the post-9/11 era. One of the most telling indicators of this trend is the sheer number of private contractors deployed alongside regular troops in conflict zones such as Iraq and Afghanistan. In 2007, the U.S. Department of Defense reported that contractor personnel in Iraq reached an estimated 180,000, a number that exceeded the total number of U.S. military personnel stationed there during the same period. Meanwhile, Afghanistan saw approximately 25,000 contractors deployed. Over time, as the focus of U.S. military operations shifted, these figures evolved considerably. By 2009, Iraq hosted 130,000 contractors while Afghanistan's total had risen to around 75,000. This inverse relationship continued in the subsequent years: by 2011, Iraq had 90,000 contractors compared to Afghanistan's 95,000, and by 2013, contractor numbers in Iraq had declined to 50,000 while Afghanistan remained high at 85,000. These trends not only illustrate the reliance on PMCs to supplement traditional military efforts but also reflect broader geopolitical strategies that favor flexible, outsourced force projection over direct troop deployment.

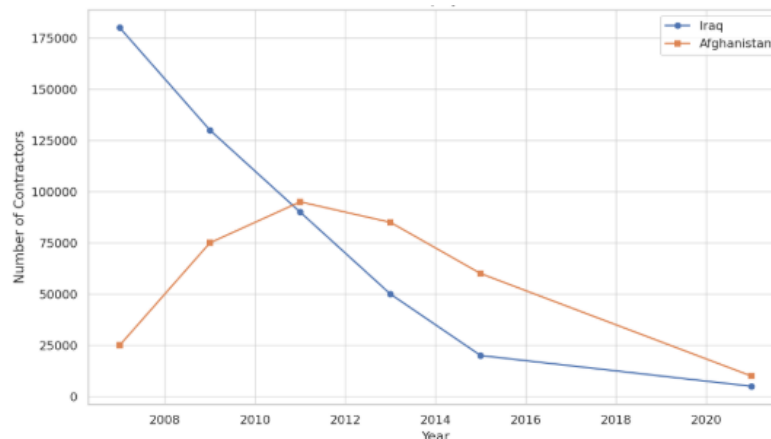
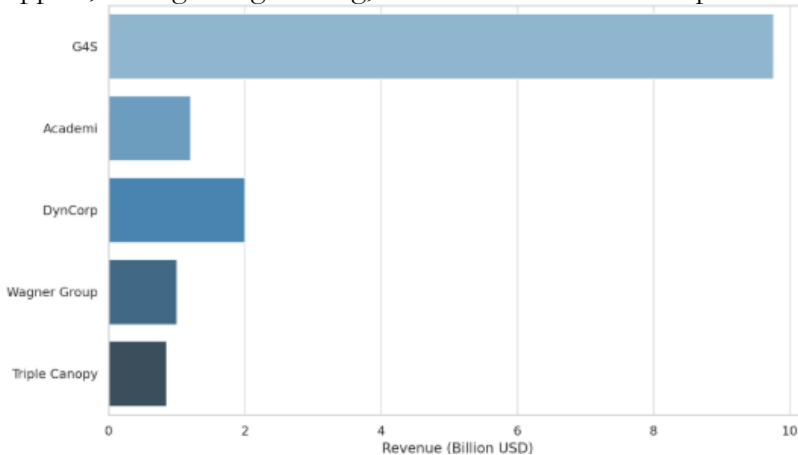


Figure 1. PMC Contractor Deployment Over Time

In terms of the industry's economic footprint, PMCs have become a dominant force within the global security market. G4S, the world's largest security contractor by revenue, reported approximately \$9.76 billion in annual income as of 2020. Although not all of G4S's earnings derive from military operations, a significant portion is related to armed services and defense-related contracts in volatile regions. Other notable PMCs include DynCorp, which earned around \$2.00 billion annually, and Academi (formerly Blackwater), with estimated revenues of \$1.20 billion. Wagner Group, a Russian PMC known for its involvement in Ukraine, Syria, and several African nations, is estimated to earn approximately \$1.00 billion annually, despite its opaque financial records. Triple Canopy, a U.S.-based PMC that operates under the Constellis Group, also contributes significantly to the market with approximately \$850 million in annual revenue. These figures reflect not only the commodification of military functions but also the increasing interdependence between state militaries and private actors for logistical support, intelligence gathering, and even direct combat operations.

**Figure 2.** Top 5 PMCs by Revenue (2020 Estimate)

Beyond economics, the human cost of PMC operations remains a critical and often underreported aspect of their growing presence. Data gathered from investigative reports, human rights organizations, and official sources show that PMCs have been associated with substantial civilian casualties in various conflict zones. In Iraq, from 2003 to 2011, PMCs were implicated in incidents resulting in approximately 1,200 civilian deaths. In Afghanistan, an estimated 700 civilians were killed in incidents involving contractors between 2001 and 2021. More recent conflicts—particularly in states with limited governance—have also seen notable casualties linked to PMC activity: 300 in Libya (2015–2020), 400 in Syria (2016–2022), and 150 in the Central African Republic. These figures are likely conservative estimates due to the lack of consistent oversight, limited transparency in contractor reporting, and the tendency of both governments and PMCs to underreport or misclassify violent incidents. Nevertheless, the available data underscores the critical need for improved monitoring and accountability mechanisms to address potential human rights violations and breaches of international humanitarian law.

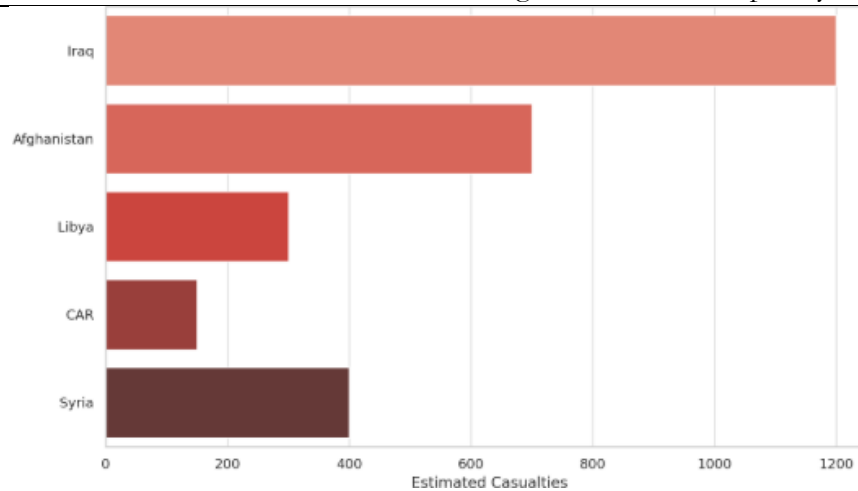


Figure 3. Civilian Casualties Attributed to PMCs

The question of accountability becomes even more pressing when considering the legal challenges associated with PMCs. A review of legal cases filed against major PMCs reveals a pattern of evasion and non-resolution. Academi, formerly Blackwater, faced 28 known legal cases, of which only 18 have been resolved, with just 4 resulting in criminal convictions. DynCorp has faced 10 legal challenges, with 6 resolved and only a single conviction. G4S, despite its size and global reach, faced 15 lawsuits with 12 resolutions and 3 convictions. The Wagner Group stands apart due to its operations outside the reach of Western legal systems; only 6 legal complaints have been identified, and none have led to convictions. These figures reflect not just the difficulty in prosecuting PMCs, but also the inadequacy of international legal frameworks to address the complexities of privatized warfare. The lack of clear jurisdiction, the use of shell companies, and political protection afforded by client states often shield PMCs from meaningful consequences.

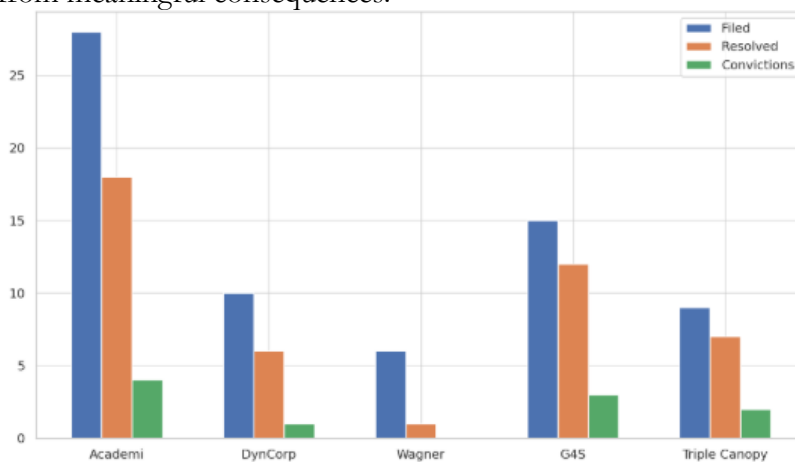


Figure 4. Legal Cases Filed Against PMCs

Financial commitment to PMCs is also evident in national defense budgets, particularly that of the United States. In 2001, approximately 12% of the U.S. military budget was allocated to private contractors. This proportion grew steadily over the following two decades. By 2005, it had increased to 18%, and by 2010, it reached 22%. The trend continued with 24% in 2020 and 26% in 2021, signaling a sustained dependence on the private sector for critical military functions. This upward trajectory illustrates a long-term shift in the structure of military spending and force deployment, where cost-efficiency, political deniability, and rapid mobilization have made PMCs an attractive alternative to conventional military forces.

In summary, the quantitative evidence paints a clear picture: PMCs are not peripheral actors but central figures in modern conflict. Their extensive deployment, multibillion-dollar

revenues, significant role in civilian casualties, and the legal void in which they often operate all point toward a global military-industrial transformation. The data highlights an urgent need for international regulation, greater transparency, and accountability mechanisms that can match the scale and influence of PMCs in today's privatized war landscape.

Discussion:

The quantitative findings of this study highlight the significant and expanding role of Private Military Companies (PMCs) in modern warfare. The dramatic increase in contractor presence—reaching 180,000 in Iraq and over 95,000 in Afghanistan at the height of U.S. military operations—strongly supports the claims of [10], who noted that in some theaters of war, private contractors outnumbered regular troops. This transformation in military composition reflects a broader shift in how modern states wage war, emphasizing privatization and outsourcing.

The economic footprint of PMCs is equally revealing. Our data show that companies like G4S (\$9.76 billion in revenue), DynCorp (\$2 billion), and Academi (\$1.2 billion) dominate the defense services market. This corresponds with [11] assessment that the privatization of military services has become a lucrative global industry, driven by economic incentives rather than regulatory controls. Similarly, [12] warned that the lack of robust oversight mechanisms allows these companies to flourish with limited accountability.

Our findings also align with [13][1], who emphasized the growing dependency of states on PMCs, particularly during complex military engagements. The increase in defense contracting—from 12% of the U.S. defense budget in 2001 to 26% by 2021—is consistent with Congressional Budget Office [14] reports and SIPRI data showing a steady rise in the privatization of security services. These trends raise critical concerns about transparency and democratic accountability in military decision-making.

The analysis of civilian casualties—such as the 1,200 deaths in Iraq, 700 in Afghanistan, and others in Libya, Syria, and the Central African Republic—underscores the potential human cost of outsourcing military operations. The infamous Nisour Square massacre in 2007, where Blackwater employees killed 17 civilians, was a turning point that exposed the impunity with which PMCs can operate [15]. This incident and others are widely documented by [16] and [10] who have consistently criticized the opaque legal status of PMCs.

Legal accountability remains a central concern. Our study found that of the 28 documented legal cases against Academi (formerly Blackwater), only 4 resulted in convictions. This confirms earlier arguments by [17] and [18] that existing legal frameworks, such as the Montreux Document and the International Convention against the Recruitment of Mercenaries, lack the binding force needed to regulate PMC activity effectively. The reluctance of major states, particularly the U.S. and Russia, to ratify international agreements on PMC regulation further weakens enforcement mechanisms.

The geopolitical utility of PMCs is another dimension confirmed by our results. Wagner Group's involvement in Ukraine, Syria, and several African countries has allowed Russia to exert military influence while maintaining plausible deniability—an approach consistent with [8] analysis of PMCs as tools of foreign policy. [2] similarly argued that PMCs offer flexibility and deniability, characteristics that make them appealing for hybrid warfare and covert operations.

While early literature anticipated that reputational damage might lead to the decline of PMCs, our data reveal that they have instead expanded their market share and operational scope. This supports the view that PMCs have become normalized within the defense sector, as they have demonstrated adaptability in fulfilling a range of roles, from logistics to combat and intelligence [6][19].

Overall, the data presented in this study reinforce and extend the conclusions of existing research: PMCs are a deeply entrenched and growing component of global military

operations. They operate in a legal gray zone, often beyond the reach of domestic or international law, and continue to raise serious ethical, legal, and security concerns. This discussion confirms the urgent need for comprehensive international regulatory frameworks that match the complexity and scale of modern privatized warfare.

Conclusion and Recommendations:

The rise of Private Military Companies (PMCs) such as Academi (formerly Blackwater), Wagner Group, and DynCorp marks a significant transformation in the conduct of modern warfare. Our analysis has shown that the privatization of military operations has not only grown in scale but has also become deeply institutionalized within the defense strategies of powerful states. The increasing reliance on PMCs by the U.S., Russia, and several European and African nations illustrates a shift in how force is deployed, managed, and justified on the global stage.

The data presented reveals several concerning patterns: the exponential growth in PMC contracts and revenues, the increasing proportion of private contractors relative to national troops, and a significant number of civilian casualties linked to PMC operations in conflict zones. These figures are matched by troubling legal and ethical gaps, as many PMCs operate in legal grey zones where domestic laws have limited reach, and international humanitarian laws are inconsistently applied. This aligns with earlier scholarly critiques from [11][6][18], who argued that PMCs challenge traditional concepts of state sovereignty, accountability, and the monopoly on violence.

Furthermore, our comparison with existing studies confirms that the problems identified over a decade ago remain largely unresolved. The legal frameworks developed so far, such as the Montreux Document, lack enforcement power and universal adoption. The actions of Wagner Group in Ukraine, Libya, and the Sahel region, and the continued presence of U.S.-based PMCs in the Middle East and Africa, underscore the geopolitical utility of PMCs in hybrid and proxy warfare strategies—while also exposing local populations to new risks and reducing the transparency of military engagements.

Given these insights, several recommendations are warranted:

Development of Binding International Frameworks: There is a critical need for enforceable international laws that define, regulate, and penalize PMC activities, especially in active conflict zones. Such frameworks should be created under the auspices of the United Nations or the International Criminal Court, expanding beyond voluntary documents like the Montreux Document.

Improved National Oversight and Contracting Standards: Countries that utilize PMCs must implement rigorous oversight mechanisms, including parliamentary reviews, public disclosure of contracts, and stricter rules of engagement for contractors. This will help ensure transparency and minimize human rights violations.

Accountability Mechanisms and Legal Reform: The establishment of special international tribunals or national courts with extraterritorial jurisdiction should be explored to prosecute PMC personnel involved in war crimes or human rights abuses. Without legal accountability, impunity will persist.

Civil Society Engagement and Advocacy: NGOs, think tanks, and human rights groups should play an active role in documenting abuses, raising awareness, and pushing for reforms. Greater media coverage and public debate can help build pressure for political action.

Limiting PMC Roles in Combat: PMCs should be restricted to non-combat functions such as logistics, construction, and support roles. Their direct involvement in armed conflict poses challenges to the rules of engagement and blurs the lines between combatant and civilian.

In conclusion, while PMCs may offer operational flexibility and cost advantages to states, their unchecked proliferation and involvement in active combat raise serious questions about the future of warfare. If the international community fails to respond with cohesive and

enforceable regulations, the privatization of war will continue to erode the norms that govern armed conflict and undermine global peace and security.

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